

Programme Steering Group #2 15 December 2021

Version 1.0 MHHS-DEL120

Document Classification: Public

Health & safety

In case of an emergency

An alarm will sound to alert you. The alarm is tested for fifteen seconds every Wednesday at 9.20am.

Evacuating 350 Euston Road

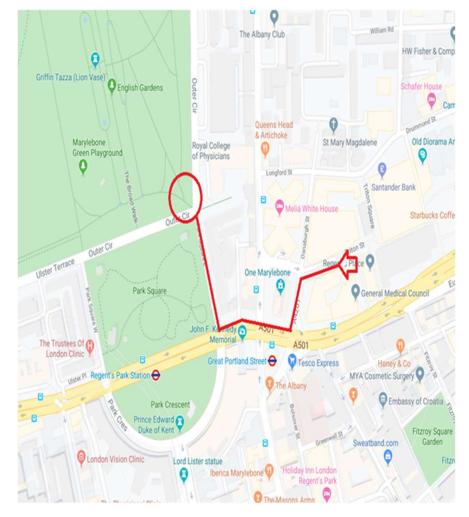
- If you discover a fire, operate one of
- the fire alarms next to the four emergency exits.
- Please do not tackle a fire yourself.
- If you heard the alarm, please leave the building immediately.
- Evacuate by the nearest signposted fire exit and walk to assembly point.
- Please remain with a member of Elexon staff and await further instruction from a fire warden.
- For visitors unable to use stairs, a fire warden will guide you to a refuge point and let the fire brigade know where you are.

MHHS PROGRAMME Industry-led, Elexon facilitated

When evacuating please remember

- Do not use the lifts.
- Do not re-enter the building until
- the all clear has been given by the fire warden or ground floor security.

Our team on reception is here to help you, if you have any questions, please do ask them.



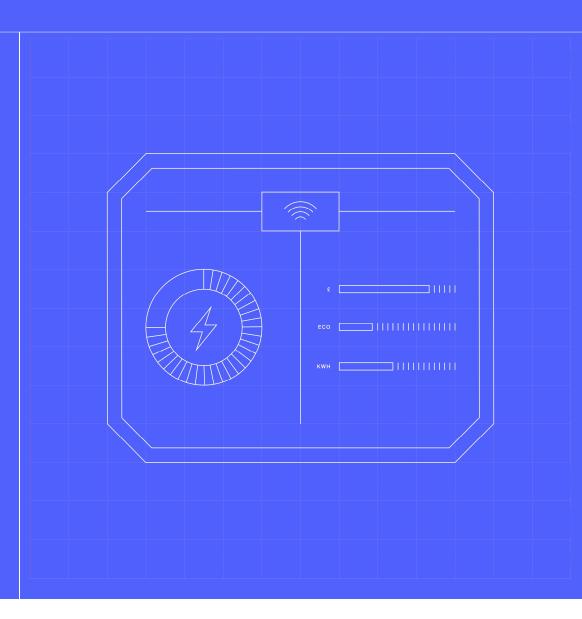
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| Agenda |
|--------|
|--------|

| 1. Welcome and Introductions | 2. Review of Actions | 3. PSG Feedback | 4. LDP Introduction & Programme Mobilisation Plan |
|---------------------------------|----------------------|-----------------|---|
| 5. Draft MHHS Budget | 6. Programme Update | 7. Next Steps | |



Review of Actions





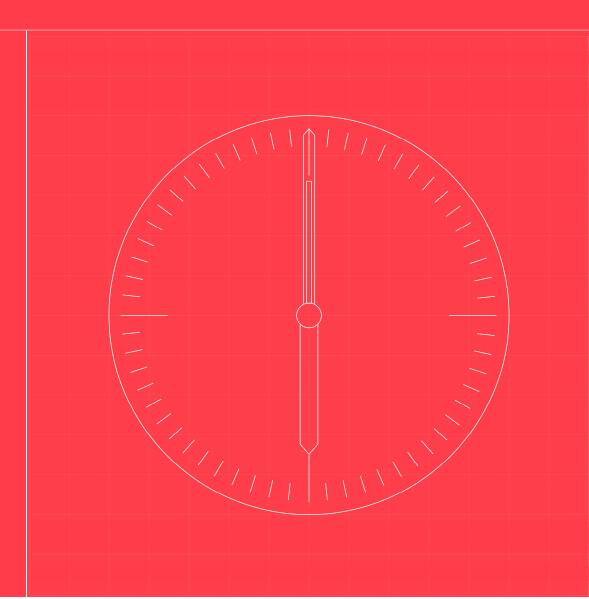
Actions Review

| Action Ref | Action | Owner | Due Date | Status |
|------------|---|-----------------------|---|-------------|
| PSG01-01 | SRO to discuss Design Principles with the DAG Chair and ensure the principles are made available to all and communicated well. To also ensure that the programme is not overworking the design. | SRO | 30/11/21 | Complete |
| PSG01-02 | All to provide feedback on the first PSG in terms of how it went, any improvement recommendations or other comments to note. | ALL | 30/11/21 | Complete |
| PSG01-03 | PSG Constituency reps need to engage with their constituencies and confirm they understand there will be no consultation at the end, involvement in Design is required now at the Level 4 work groups for continuous review. We require confirmation from you that your constituents understand this at next PSG. | PSG Constituency Reps | 15/12/21 | Agenda item |
| PSG01-04 | Headlines from each forum to be issued by Programme for awareness following each session. | Programme PMO | 11/11/21 | Complete |
| PSG01-05 | Programme to outline key design artefacts and provide a 1 pager on examples of consequential impacts for consideration by programme participants. | Programme PMO/SRO | 30/11/21 | Complete |
| PSG01-06 | Programme to provide a more detailed understanding of the transition plan to programme participants. | Programme PMO | Qtr2 2022 (part of rebaselining exercise) | Open |
| PSG01-07 | Milestone 5 Physical Baseline delivered - In order to deliver the physical baseline in April 2022, we would like your inputs now with the right SME's involved with the Level 4 Work groups from now until completion of design. The programme will not be consulting at the end of the design, there will be continuous review throughout the design stage. | PSG Constituency Reps | 15/12/21 | Agenda Item |
| PSG01-08 | Milestone 9 System Integration Testing Start - Can you check with your constituents and get an early view on whether the timeline is sufficient between M5 and M9. | PSG Constituency Reps | 15/12/21 | Agenda Item |
| PSG01-09 | SRO to request programme considers timescales for set up of TAG and confirm to PSG. | SRO | 30/11/21 | Outstanding |
| | E Document Classification: | Public | | |



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PSG Feedback





PSG Feedback

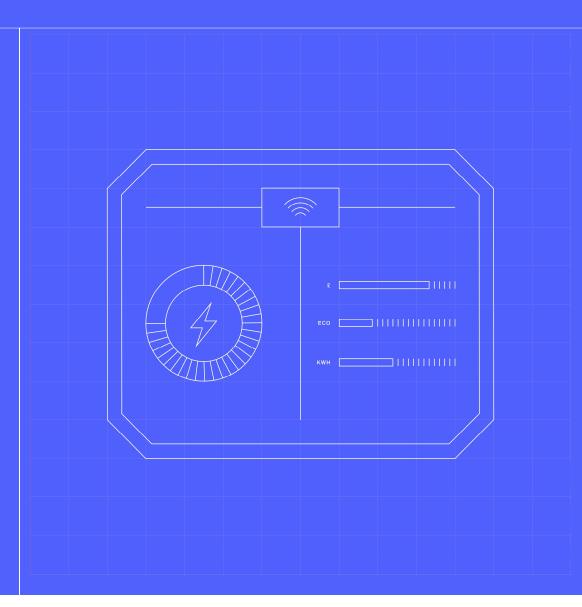
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Feedback from:

- Elexon
- DCC
- Large Supplier representative
- Medium Supplier Representative
- Small Supplier Representative
- I&C Supplier Representative
- Supplier Agent Representatives
- DNO Representative
- iDNO Representative
- National Grid ESO



Lead Delivery Partner (LDP) Introduction & Programme Mobilisation Plan





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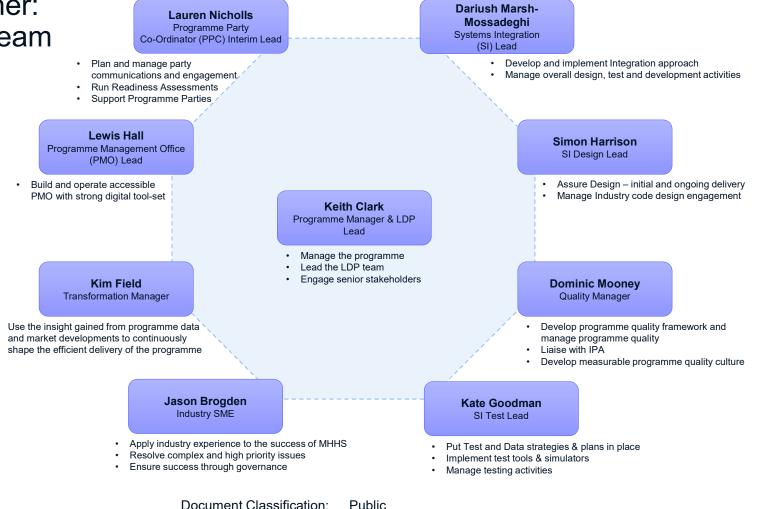
Lead Delivery Partner Introduction

Lead Delivery Partner: Core Programme Team

LDP team has been in place since December 1st

Focus is currently on:

- building partnership with the SRO function
- sharing and / or transferring knowledge from SRO function to LDP
- starting the process of engaging with Programme Parties





Programme Mobilisation – Overall programme including Programme Parties, LDP and Independent Programme Assurer (IPA)*

Key Programme Mobilisation Steps

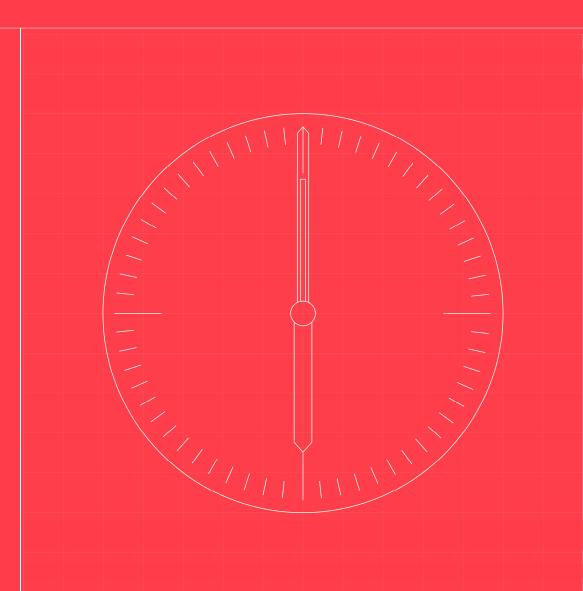
| LDP Function | December | Christmas Period | 1 st Half January (04-Jan-22 to 17-Jan-22) | 2 nd Half January (18-Jan-22 to 31-Jan-22) | Milestone M4 31-Jan-22 |
|---------------------|---|---------------------|--|--|--|
| СРТ | Conduct kick-off (SRO Function and LDP) Liaise with SRO function to transfer / share knowledge, on-board team & plan M4 activities Prepare Governance Framework proposals | | Complete hand over of all relevant programme management functions from SRO Functions Finalise Governance Framework Proposals, build consensus and formalise intended changes Meet with IPA & establish approach* | Governance Framework Proposals agreed, and priority changes implemented Support IPA activities leading to M4 and agree ways of working with IPA* Build consensus on M4 milestone completion | |
| РМО | Set up PMO tools and processes Prepare for governance handover Prepare onboarding materials for new people Implement initial digital PMO functions Start developing planning approach | | Establish take-on of programme governance Develop digital PMO (MVP) capability Enhance planning approach | Complete governance take-on Complete digital PMO (MVP) with all core PMO functions in place and operational Agree planning approach Prepare M4 completion report | |
| PPC | Refine existing party contact lists Initiate engagement with programme parties Start planning for participants' launch event | | Ramp-up of initial party engagement activities Take ownership of MHHS website Develop overall stakeholder engagement strategy Complete planning for participants' launch event | Assess completeness of party contact lists & initial engagement Update & maintain MHHS website Update communications strategy & plan Prepare participants' launch event | Programme Parties, LDP and IPA* fully mobilised |
| SI - Design | Start review of existing design Attend L3 and L4 design sessions Agree design tooling approach & implement design tool | | Populate design toolingBegin evaluation vs. standards (TOGAF, UML etc) | Produce assessment of design to date Support SRO team with Core Platform procurement (technical SME input) | |
| SI - Development | Gather and prioritise requirements for the programme Portal for PMO, PPC and Programme Participants Establish scope of MHHS Website vs Portal Roll out basic document management (SharePoint; not integrated into Portal) | | Gather / prioritise requirements for Portal – other users Gather requirements for Website Develop Portal look and feel Develop Portal & Website maintenance strategy Roll out priority PMO tools (not yet in Portal) | Agree Portal and Website: Requirements Look and feel Maintenance strategy Agree Portal release plan | |
| SI - Test | Will not be started during programme mobilisation | | Will not be started during programme mobilisation | | |



Document Classification: Public

* subject to arrival of the IPA

Draft MHHS Budget





The MHHS budget set for delivering the MHHS Implementation Manager role in 2022/23 is maintained at our published budget level for 2022/23 of £19.5m – as per 2021 MHHS Budget consultation.

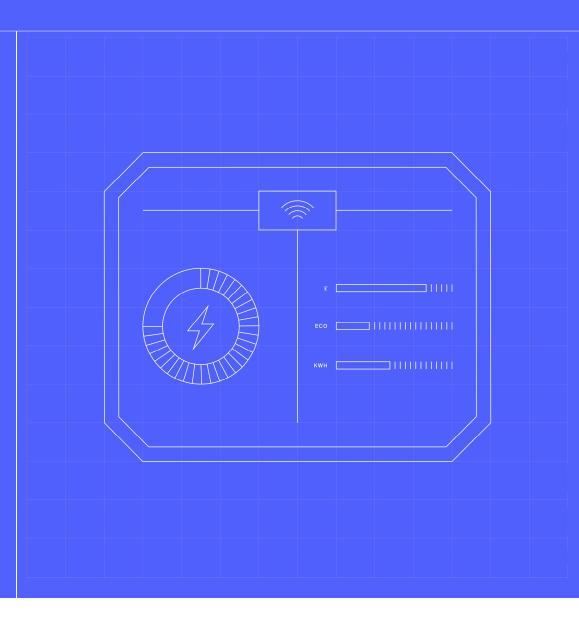
There are uncertainties at this point due to ongoing procurement activities.

- The Forecast spend for 2021/22 is £8.5M with £4M over recovery returned to suppliers
- Budget for 2022/23 forecasted at £19.5M (same as original budget)
- Total Programme costs still on track for £90M including contingency
- Still a high degree of uncertainty around costs for IPA, EDA and outcome of the re-plan next year
- Programme average monthly run costs circa. £1.2M i.e. cost of delay per month.

| CY forecast | Y1 | Y2 | Y3 | Y4 | |
|-------------|------------|------------|------------|------------|------------|
| 21-22 | 22-23 | 23-24 | 24-25 | 25-26 | Total |
| | | | | | |
| | | | | | |
| 8,451,931 | 19,471,486 | 22,712,303 | 21,132,543 | 18,231,737 | 90,000,000 |



Programme update

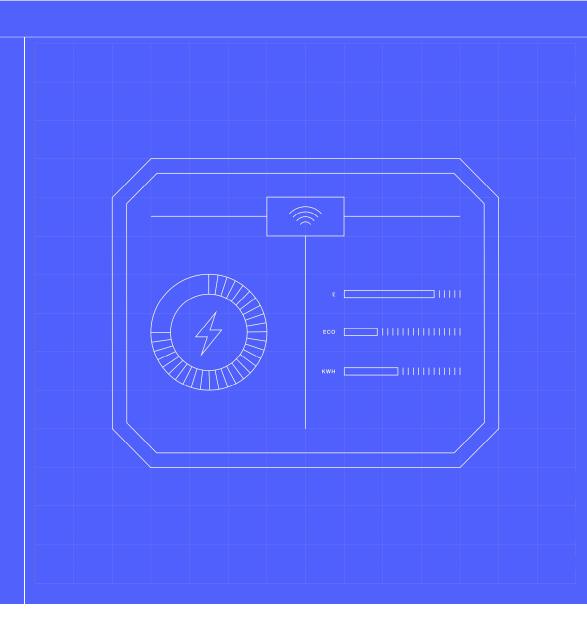




- Expleo appointed as Lead Delivery Partner 1st December
 - Onboarding activities underway, full mobilisation to be completed by end January
- First Design Advisory Group held 17th November
 - Two level 4 working groups established under the Design Workstream; Business Process Review Working Group and Technical Design Working Group
- First Cross Code Advisory Group held on 24th November.
- Business Separation Plan formally issued 19th November
 COI Training to commence late December/early January
- Independent Performance Assurance agent expected to be appointed by Ofgem 20th December
- Participation in the Working groups is causing us concerns
 - o A number of individuals in attendance are not contributing
 - o Potential impact on quality of design
 - Need to mitigate this with support from PSG.



Next Steps





- Confirm Actions From Meeting
- Date of Next meeting 15 January 2022



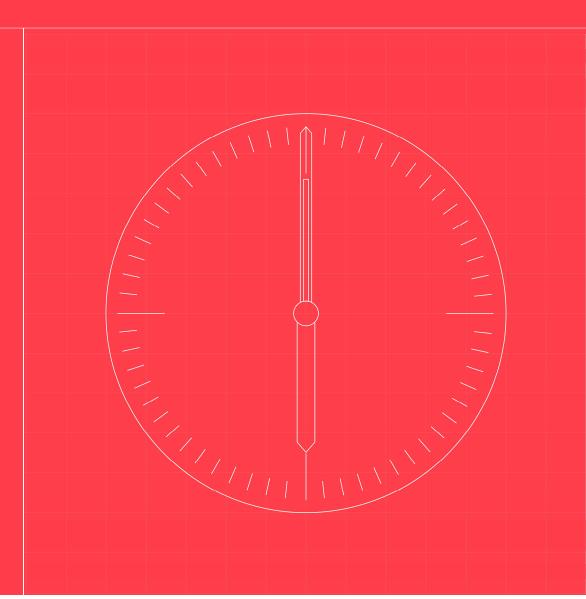
Contact

SRO@MHHSProgramme.co.uk

Thank you

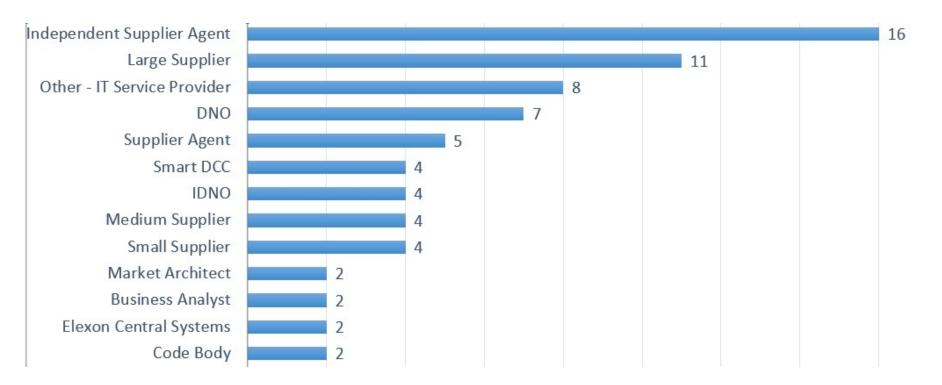


Appendix





BPRWG Level 4 Attendance Analysis





TDWG Level 4 Attendance Analysis



